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- These statements are based on current expectations and currently available information.
- Actual results may differ materially from these expectations due to certain risks, uncertainties and other important factors, including the risk factors set forth in the most recent annual and periodic reports of Toyota Motor Corporation and Toyota Motor Credit Corporation.
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- Investors and others should note that we announce material financial information using the investor relations section of our corporate website (<a href="http://www.toyotafinancial.com">http://www.toyotafinancial.com</a>) and SEC filings. We use these channels, press releases, as well as social media to communicate with our investors, customers and the general public about our company, our services and other issues. While not all of the information that we post on social media is of a material nature, some information could be material. Therefore, we encourage investors, the media, and others interested in our company to review the information we post on the Toyota Motor Credit Corporation Twitter Feed (<a href="http://www.twitter.com/toyotafinancial">http://www.twitter.com/toyotafinancial</a>). We may update our social media channels from time to time on the investor relations section of our corporate website.

### Toyota's Global Business

## **TOYOTA**

Markets vehicles in approximately 200 countries and regions 50 overseas manufacturing organizations in 27 countries and regions besides Japan





# **BUSINESSES Telecommunications** e-Business Intelligent Transport Services Biotechnology & Afforestation

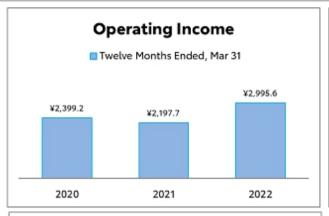
**OTHER** 

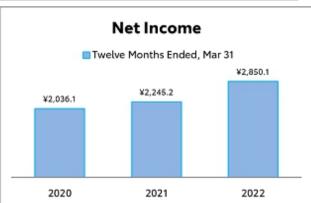
Housing

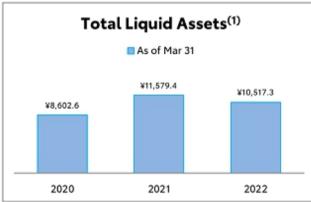
Marine

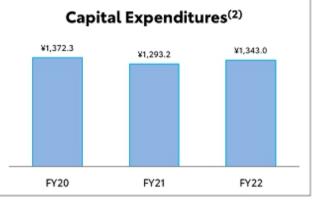
## **TMC Financial Highlights**

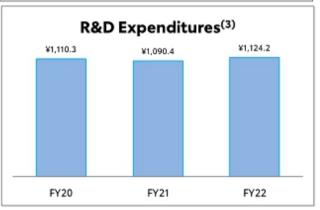












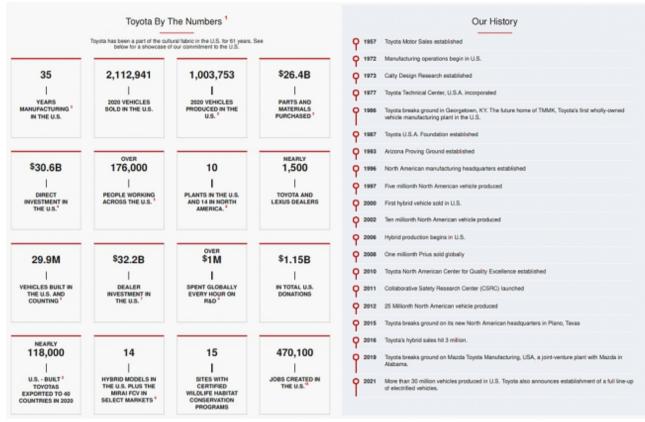
TMC has adopted International Financial Reporting Standards (IFRS) beginning with the first quarter of the fiscal year ended March 2021

- [1] Cash and cash equivalents, time deposits, public and corporate bonds and its investment in monetary trust funds, excluding in each case those relating to financial services
- (2) Capital Expenditures do not include vehicles in operating lease or right of use assets

(3) R&D activity related expenditures incurred during the reporting period

Source: TMC Q4 FY2020 Financial Summary; TMC Q4 FY2021 Financial Summary, TMC Q4 FY2022 Financial Summary

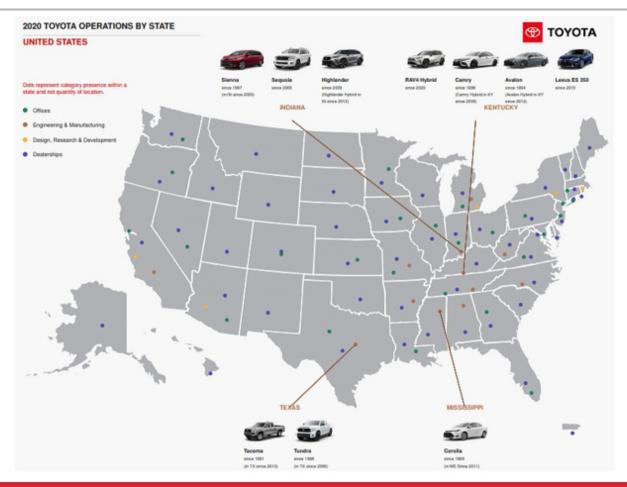
### Toyota USA Operations by the Numbers



<sup>1.</sup> All data as of December 2020, except where noted 2. Toyota vehicles and components assembled using U.S. and globally sourced parts 3. Parts, materials and components (CY2020), Goods and Services (CY2020) 4. As of Dec. 31, 2020 5. Based on Toyota data. Includes direct and dealer employees 6, Including our joint venture plant in Alabama, 7, Includes U.S. (not HI) and Puerto Rico 8, Global estimate based on FY18 projections of Toyota Motor Corporation 9, As of CY 2020 10, 2015 Center for Automotive Research Study, Includes direct, dealer and supplier employees, and jobs created through their spending.

Source: Toyota USA website

## **Toyota Operations Across the US**



Source: Toyota USA website

## Toyota Motor North America, Inc.

\$33.5B+

Direct investment in the U.S. as of December 30, 2021

30M+

Vehicles assembled in US since 1986 with over 60 years of US presence

\$5.1B

2021 announced new investments into U.S. manufacturing operations to support electrification efforts.

25%

TMNA sales came from alternative power vehicles in CY2021

41%+

Share of the total alternative fuel vehicle market (includes HEVs, BEVs, PHEVs, FCEVs)

70

Electrified models expected globally by 2025

Source: Toyota Motor North America, Inc. Reports

### Toyota and Lexus 3rd Party Accolades

#### Quality, dependability, safety and product appeal remain high as reflected by numerous 3rd party accolades

#### 2021 Fortune

Toyota ranked one of the "World's Most Admired Companies" and named the No. 1 Motor Vehicle company (7th year running)

#### 2022 IIHS

Top Safety Pick Awards
12 qualifying Toyota models (8 pick+)
6 qualifying Lexus models (4 pick+)

#### 2022 Kelley Blue Book Lowest 5-Year Cost to Own Brand

Toyota and Lexus

#### 2022 J.D. Power and Associates Vehicle Dependability Survey

Toyota tied for the most segment awards. Toyota listed as the brand with the fewest reported problems after three years of ownership.

#### 2021 Kelley Blue Book Most Awarded Brands

No. 1 on Kelley Blue Book's 10 most Awarded Brands

#### 2022 MY NHTSA 5-Star Overall Rating

21 Toyota models 10 Lexus models

#### 2022 U.S. News Best Cars for the Money

Toyota Avalon winner of best large car; RAV4 Hybrid, Corolla, Camry and Camry Hybrid all finalists in their categories

#### 2022 Kelley Blue Book Best Resale Value Brand

Toyota/Lexus takes title with 5 category wins; Lexus with 3 category wins.

#### May 2021 IIHS Used Vehicle List Best Choices for Teens

6 Toyota vehicles 1 Lexus vehicle

## US News: The 14 Cars with the Best Gas Mileage in 2022

5 Toyota models 2 Lexus models

#### 2021 Interbrand Best Global Brands

Toyota named world's most valuable automotive brand

#### 2022 U.S. News Best Cars for Families

Highlander Hybrid winner for best hybrid & electric SUV; Avalon winner for best large car; Camry, Camry Hybrid, Avalon Hybrid and RAV4 are all finalists in their categories

## Toyota and Lexus Vehicle Highlights

RAV4 (Hybrid/Prime)

Sienna (Hybrid)

Tundra

Lexus RZ (BEV)









Camry (Hybrid/AWD)

Sequoia



Venza (Hybrid)



bZ4x (BEV)



## **Battery EV Development**

Global Battery EV vehicles sales by 2030

## Total BEVs 3.5 million

Includes 1 million Lexus BEVs (Lexus 100% BEVs in N. America, Europe, and China)





### Toyota's investment in electrification<sup>1</sup> (R&D and CAPEX)

BEVs	4 trillion yen (incl. 2 trillion yen for batteries)
HEVs	
PHEVs	4 trillion yen
FCEVs	
Total	8 trillion yen

(1) Investment amount from 2022 to 2030 (9 years) Source: Toyota Global Newsroom website (December 2021)



## **TFS Group Global Presence**



## Toyota Motor Credit Corp (TMCC)

### **Toyota Motor Corporation (TMC)**



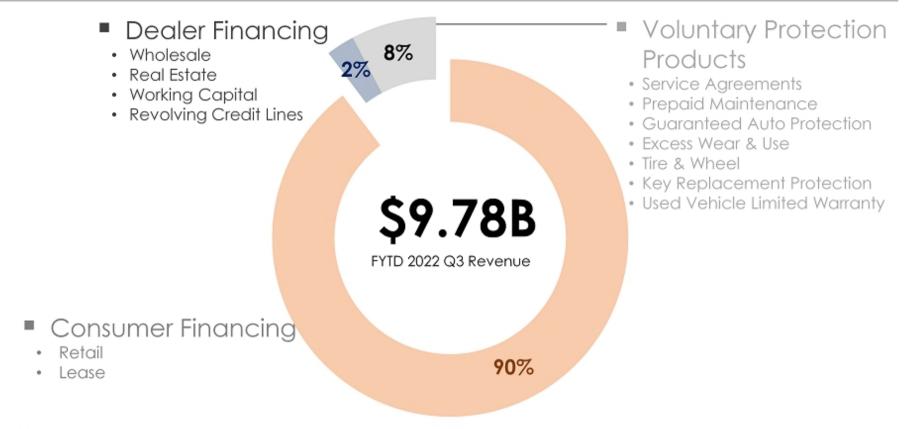
Toyota Financial Services Corporation (TFSC)



### Toyota Motor Credit Corporation (TMCC)

- Over 4.4 million active finance contracts<sup>(1)</sup>
- A+/A1/A+<sup>(2)</sup> rated captive finance company by S&P/Moody's/Fitch
- Credit support agreement structure with TFSC/TMC<sup>(3)</sup>
- (1) As of December 2021. Source: Company Reports
- (2) S&P, Fitch and Moody's Outlook Stable
- (3) The Credit Support Agreements do not apply to securitization transactions

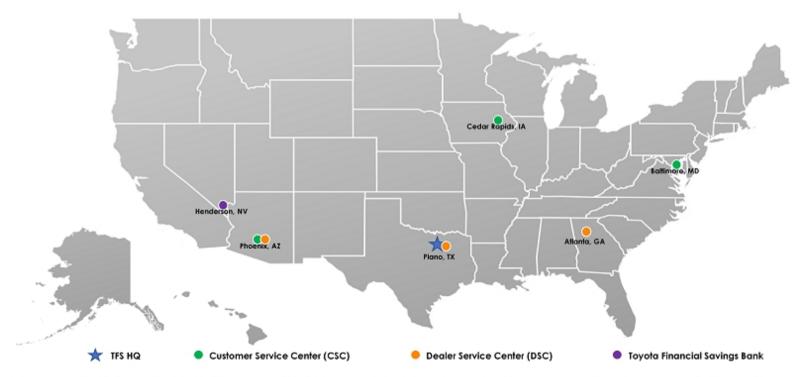
#### **TMCC Products and Services**



Source: TMCC December 31, 2021, 10-Q. Reflects Operating Lease and Retail Financing revenues; Dealer Financing revenues; and Voluntary protection contract revenues and insurance earned premiums for the nine months ended December 31, 2021

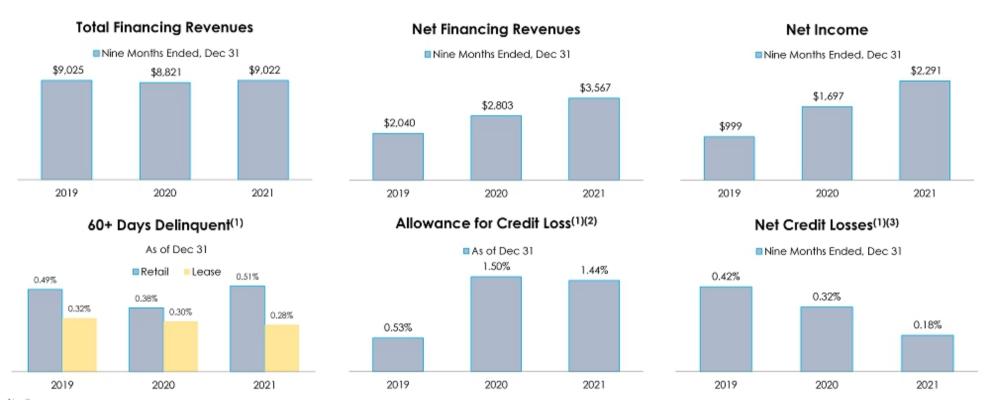
## **Field Organization Overview**

Restructuring to better serve customers by relocating and streamlining customer service operations and investing in new technology(1)



(1) On March 24, 2021, TMCC announced it will restructure its customer service operations to better serve its customers by relocating and streamlining customer service operations and investing in new technology. TMCC is in the process of moving its three regional customer service centers to be co-located with regional dealer service centers in Chandler, AZ (West Region), Plano, TX (Central Region) and Alpharetta, GA (East Region)

### **TMCC Financial Performance**



TMCC has adopted Accounting Standard Update "ASU" 2016-13 effective starting April 1, 2020

(1) (0+ Days Delinquent, Allowance for Credit Lasses, and Net Credit Lasses; percentage of gross earning assets

Source: TMCC December 31, 2020 10-Q & December 31, 2021 10-Q

<sup>[2]</sup> Allowance for Credit Losses: The quotient of allowance for credit losses divided by the sum of gross finance receivables (finance receivables before allowance for credit losses) plus gross investments in operating leases before allowance for credit losses. Starting April 1, 2020, quotient for credit losses divided by sum of gross finance receivables (finance receivables before allowance for credit losses)

(3) Net Credit Losses; results are annualized and for Finance Receivables only

## **TMCC Earning Asset Composition**







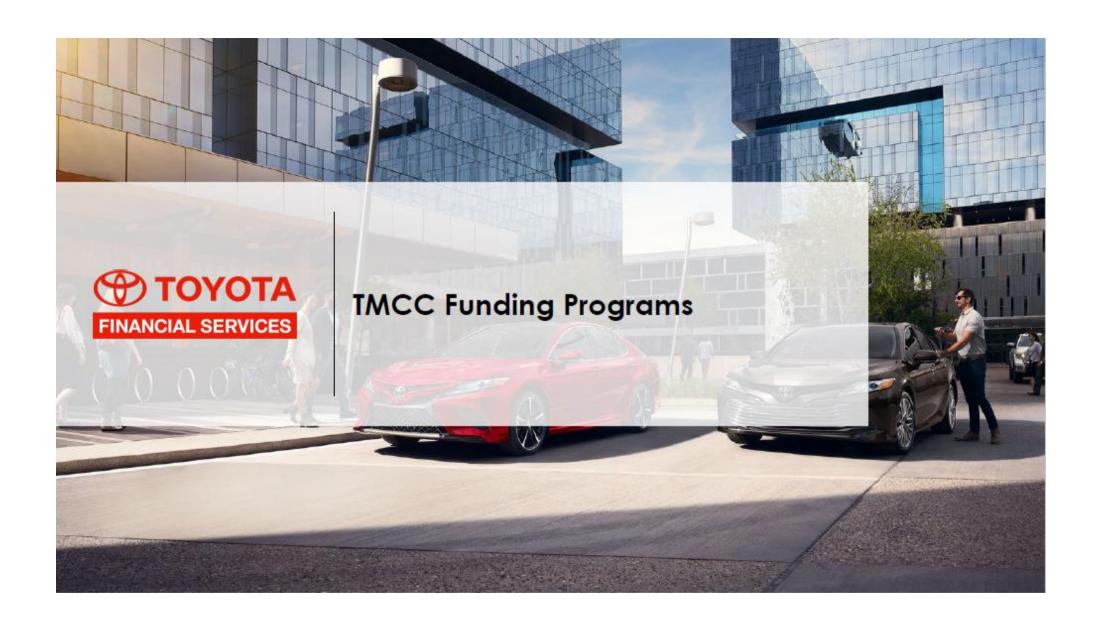
#### **Retail Assets**



#### Lease Assets



TMCC has adopted Accounting Standard Update "ASU" 2016-13 effective starting April 1, 2020. Source: TMCC March 31, 2019 10-K, March 31, 2020 10-K, March 31, 2021 10-K, & December 31, 2021 10-Q



## **TMCC Funding Program Overview**

#### Highly Liquid and Well Diversified

P-1 | A-1+ | F-1

Direct Issue Commercial Paper Program

\$73B +

Unencumbered Retail Loans and Leases \$23B

Undrawn Committed Bank Credit Facilities(1)

NZD JPY
USD
GBP AUD

Global Issuance Capacity

\$9.2B

Average Liquidity Portfolio Balance for FY22Q3

□ ≒ □

Intercompany Lending Infrastructure

#### **Investor Focused**



Long-Term Perspective

Best-in-Class Execution



Responsive Flexible



#### **Innovative**

#### **Diversity & Inclusion**





6:00mm 0.00% Green Notes due 2021
6:00mm 0.25% Notes due 2024

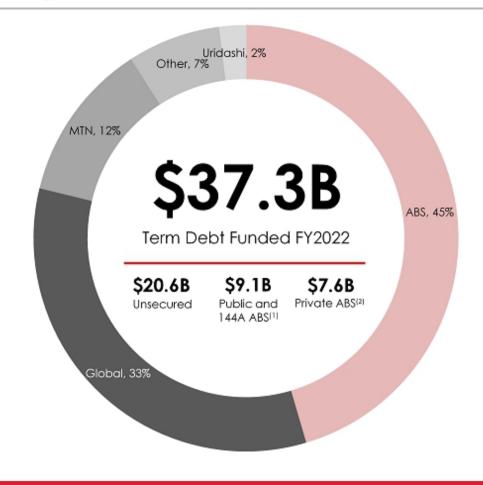
#EXECUTE @ #F PREMA
SE GREENWARE
ING M GUNGOOR



**Green Bonds** 

Source: TMCC December 31, 2021, 10-Q and Company Reports
(1) As of December 31, 2021, includes \$3.3B of available credit in a revolving asset-backed facility

## **TMCC FY 2022 Funding Overview**



As of March 31, 2022

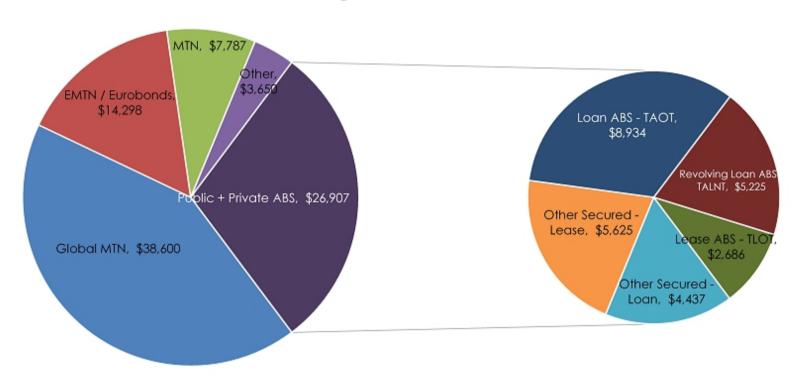
Figures may not add up to 100% due to rounding

<sup>(1)</sup> Net of retained

<sup>(2)</sup> Funding from asset-backed loans and ABCP Conduits

## **Diversification in Debt Offerings**

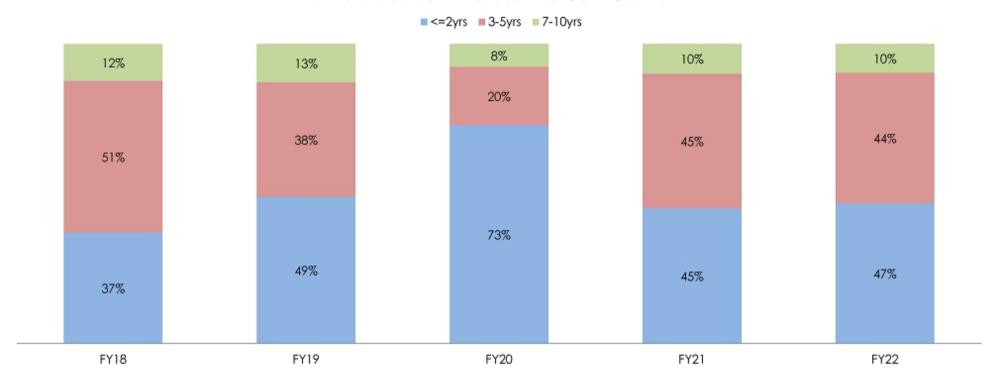
### TMCC Outstanding Term Debt - \$91.2 billion



As of March 31, 2022 \$ in millions

## **Funding Flexibility and Responsiveness**

### Diversification Across the USD Curve(1)



<sup>(1)</sup> Unsecured U.S. MTN issuances, excluding Structured Notes and Retail Demand Notes Percentages may not add to 100% due to rounding **Source:** Company Reports



## **Credit Decisioning & Collections**

### **Disciplined Underwriting**

Consistent and conservative underwriting standards designed to limit delinquencies and credit losses

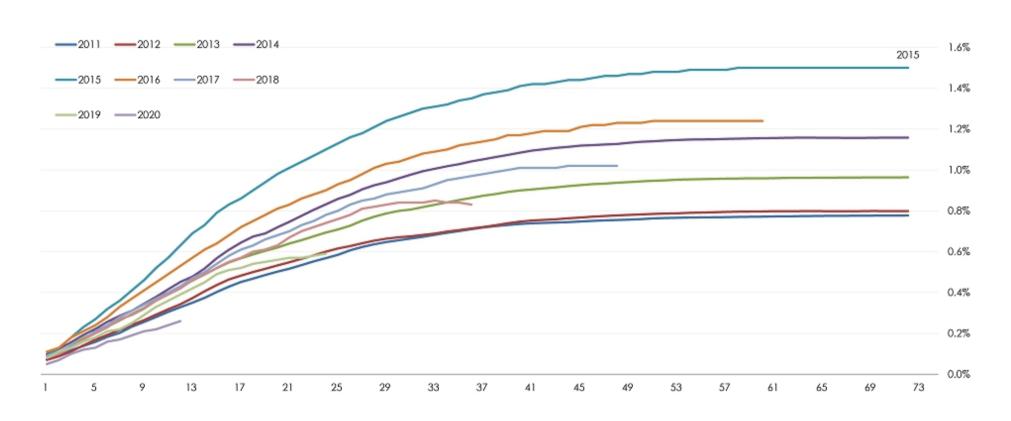
- Key mission is to support Toyota and Lexus brand and vehicle sales
- Continued focus on prime originations
- Proprietary credit scores that leverage TMCC's extensive origination history
  - Regular statistical validations of predictive power

### **Servicing Optimization**

Optimization of collections strategy and staff supports loss mitigation while enabling portfolio growth

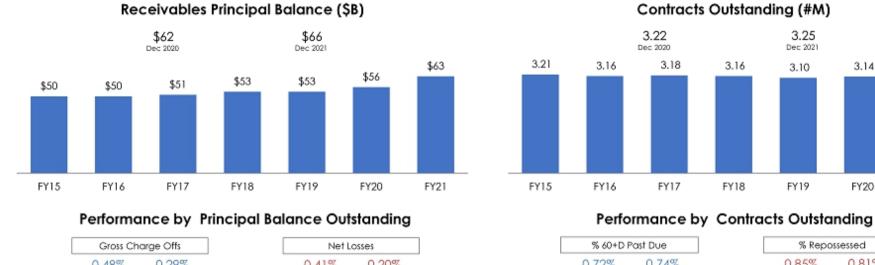
- Emphasis on early intervention
- Reinforcement of strong compliance management system
- Focus on analytics and technology to prioritize high risk accounts and manage loss severities

## Retail Loan: Cumulative Net Losses by Vintage



Source: Company Reports as of December 31, 2021

## Retail Loan Managed Portfolio Performance







3.16

FY18

3.25 Dec 2021

3.10

FY19

Source: Company Reports as of December 31, 2021

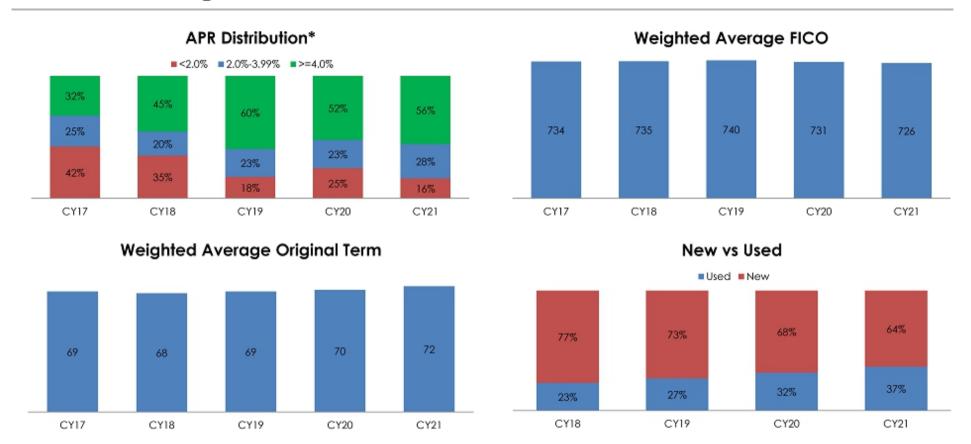
3.24

FY21

3.14

FY20

## **Retail Loan Origination Characteristics**



<sup>\*</sup>Percentages may not sum to 100% due to rounding.

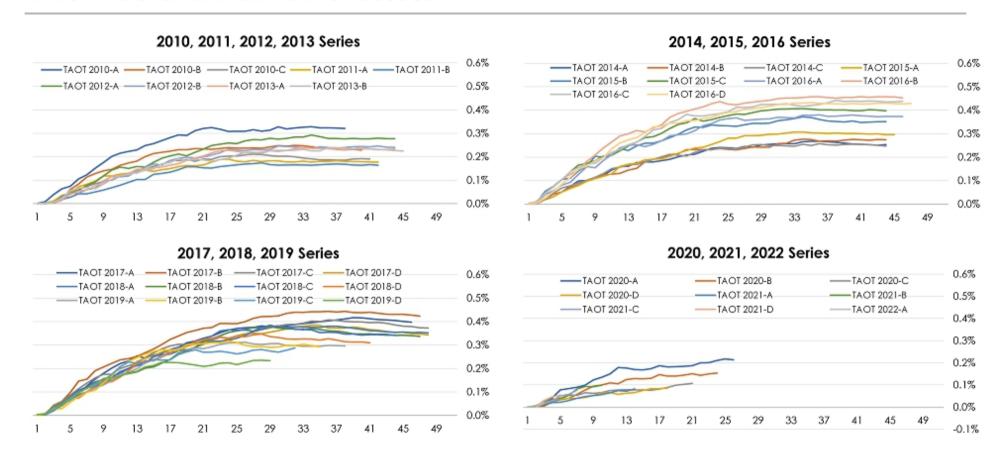
Source: Company Reports as of December 31, 2021, includes retail loans for Toyota and Lexus brands only

### **TAOT ABS Characteristics**



\*Percentages may not sum to 100% due to rounding. Source: Company Reports

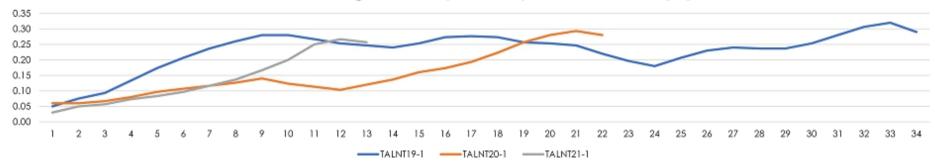
### **TAOT ABS Cumulative Net Losses**



Source: Company Reports as of April 15, 2022 payment date

### **TALNT ABS Performance**

#### 3mo Average 60+ Days Delinquencies Metric (%)

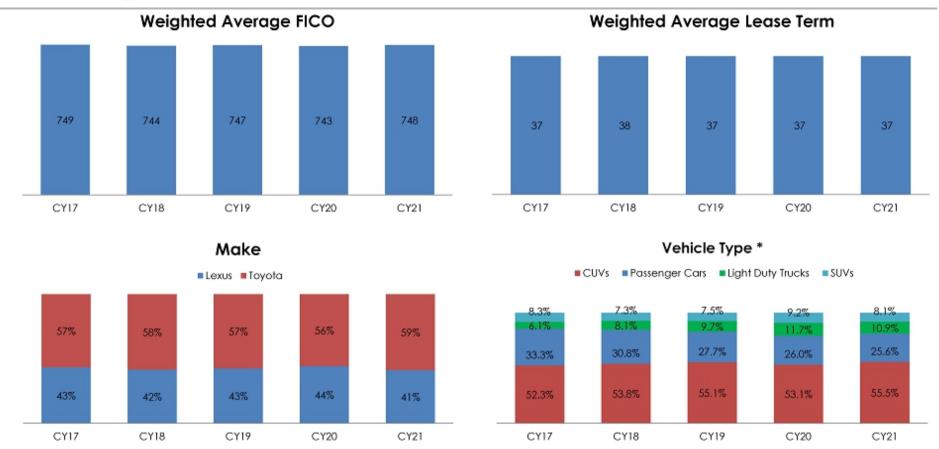


#### Annualized 3mo Average Net Credit Loss Metric (%)



Source: Company Reports as of April 25, 2022 payment date

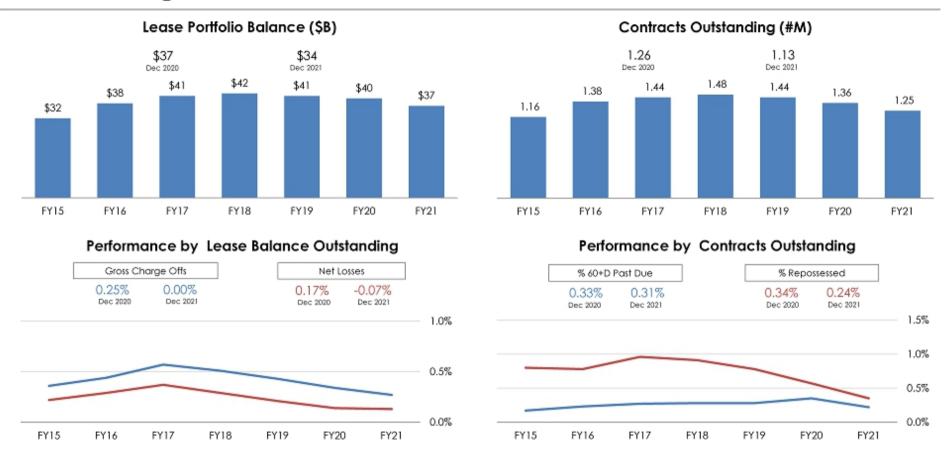
## **Lease Origination Characteristics**



<sup>\*</sup>Percentages may not sum to 100% due to rounding.

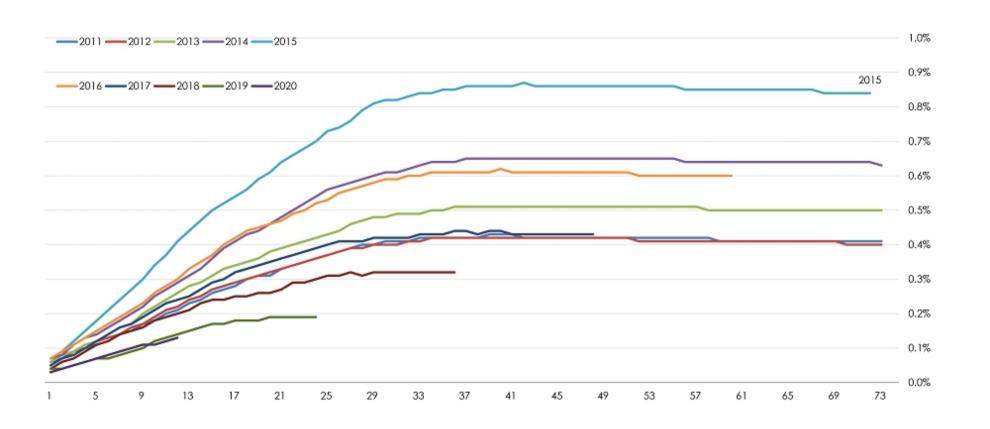
Source: Company Reports as of December 31, 2021. Includes leases for Toyota and Lexus brands only

## Lease Managed Portfolio Performance



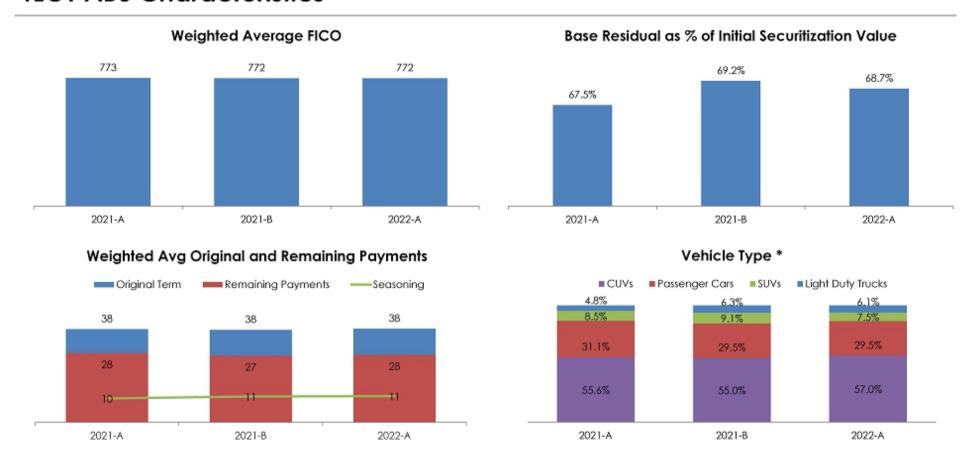
Source: Company Reports as of December 31, 2021

## Lease: Cumulative Net Credit Losses by Vintage



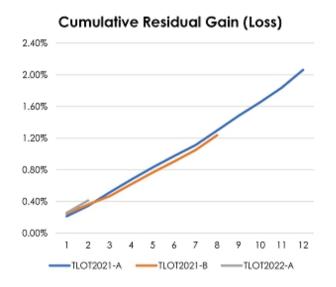
Source: Company Reports as of December 31, 2021

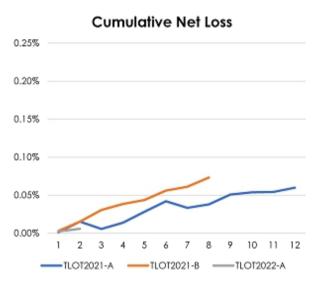
### **TLOT ABS Characteristics**

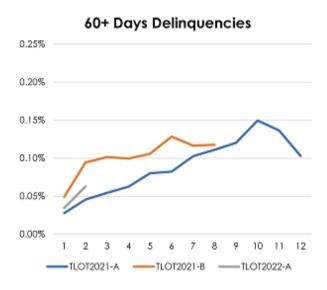


<sup>\*</sup>Percentages may not sum to 100% due to rounding Source: Company Reports

## **TLOT Performance**







Source: Company Reports as of April 20, 2022 payment date

### TMCC Managed Lease Portfolio Residual Loss Experience - Aggregate Portfolio(1)(2)

	For the Calendar Years Ended December 31.				
	2021	2020	2019	2018	2017
Total Number of Vehicles Scheduled to Terminate	454,712	479,174	549,909	521,566	417,523
otal ALG Residuals on Vehicles Scheduled to Terminate	\$8,602,663,675	\$8,996,342,832	\$10,061,005,205	\$9,372,887,926	\$7,660,962,912
Number of Vehicles Returned to TMCC <sup>(2)</sup>	55,268	185,933	290,257	288,208	220,707
Number of Vehicles Going to Full Term (4)	221,591	290,760	326,435	293,215	219,393
Vehicles Returned to TMCC Ratio	12.2%	38.8%	52.8%	55.3%	52.9%
Total Gain/(Loss) on ALG Residuals on Vehicles Returned to TMCC <sup>(5)</sup>	\$160,325,940	\$265,614,400	\$403,918,445	\$199,052,612	(\$63,041,052)
Average Gain/(Loss) on ALG Residuals on Vehicles Returned to TMCC <sup>(5)</sup>	\$2,901	\$1,429	\$1,392	\$691	(\$286)
Total ALG Residuals on Vehicles Returned to TMCC	\$1,156,122,000	\$3,677,196,256	\$5,384,755,018	\$5,238,378,419	\$4,101,976,771
Total Gain/(Loss) on ALG Residuals on Vehicles Returned to TMCC as a Percentage of ALG Residuals of Returned Vehicles sold by TMCC	13.9%	7.2%	7.5%	3.8%	(1.5%)
Total Gain/(Loss) on ALG Residuals on Vehicles Returned to TMCC as a Percentage of ALG Residuals of Vehicles Scheduled to Terminate	1.9%	2.9%	4.0%	2.1%	(0.8%)
Average Contract Residual Value as a Percentage of Adjusted MSRP <sup>(6)</sup>	56.2%	58.4%	60.4%	60.2%	59.6%
Average ALG Residual as a Percentage of Adjusted MSRP <sup>(4)</sup>	50.8%	51.3%	51.4%	51.8%	54.2%
Percentage Difference	5.4%	7.1%	9.0%	8.4%	5.5%

Source: Company Reports

<sup>(1)</sup> The residual value loss data reported in this table also includes all lease contracts purchased by TMCC.
(2) For purposes of this table, the "ALO Residual" for each leased vehicle is equal to the related easing with a verage condition and standard mileage (15,000 miles) year; or, if such estimate produced by Automotive Lease Quide at the firme of origination of the related lease with overage condition and standard mileage (15,000 miles) year; or, if such estimate is unavailable, the related Contract Residual Value.

Commar restator rates.
(3) Evaluates repossessions, charge-offs, and vehicles in inventory, but includes early terminations.
(4) Includes all vehicles terminating of scheduled maturity, terminating past scheduled maturity and terminating within 30 days prior to scheduled maturity.
(5) Residual gain/(lost) is net of remarkating expenses, and excess wear and tear and excess mileage collections.
(6) Adjusted NURP includes value added vehicle adjustments.